



Annual Report 2021

1. Segment Information:

Executive staffs determine the sector of sales on the basis of reporting while set up the strategies of sales and others. Sales sector of the consolidated entity is strategic units to provide each other's goods and services. These areas require marketing strategy, so this reports had to be shown individually. Sales area is separated by corporate and personal credit information, debt collection service, and others.

(1) Operating results by reportable segment for the ended Dec 31, 2021 and 2020 are as follows:

(In a thousand of KRW)	2021		
Categories	Revenue	Expense	Net amounts
1. Consumer & Corporate CB	422,968,076	(351,477,018)	71,491,058
2. Debt-Collection	62,274,911	(60,197,392)	2,077,519
3. Others	7,532,159	(8,496,127)	(963,968)
Subtotal	492,775,146	(420,170,537)	72,604,609
Internal Transactions	(7,977,840)	7,977,840	-
Equity Method Profit & Loss			2,002,813
Net Financial Profit&Loss			1,103,571
Other Non Profit & Loss			(1,030,506)
Total	484,797,306	(412,192,697)	74,680,487

(In a thousand of KRW)	2020			
Categories	Revenue	Expense	Net amounts	
1. Consumer & Corporate CB	381,901,466	(321,916,541)	59,984,925	
2. Debt-Collection	64,688,480	(62,535,025)	2,153,455	
3. Others	6,688,503	(6,130,238)	558,265	
Subtotal	453,278,449	(390,581,804)	62,696,645	
Internal Transactions	(7,272,653)	7,294,425	21,772	
Equity Method Profit & Loss			(156,334)	

(In a thousand of KRW)	2020		
Categories	Revenue	Expense	Net amounts
Net Financial Profit&Loss			864,479
Other Non Profit & Loss			(2,255,079)
Total	446,005,796	(383,287,379)	61,171,483

(2) Total Assets of reportable segment as of Dec 31, 2021 and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Individual & Corporate CB	393,401,337	330,873,040
Collection Service	30,401,078	29,855,751
Other business	11,276,393	8,948,245
Sub total	435,078,808	369,677,036
Internal transaction	(808,778)	(873,405)
Total	434,270,030	368,803,631

(3) Total liabilities of reportable segment as of Dec 31, 2021 and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Individual & Corporate CB	122,316,943	98,890,797
Collection Service	8,765,533	9,694,457
Other business	2,451,466	2,290,386
Sub total	133,533,942	110,875,640
Internal transaction	(808,778)	(873,405)
Total	132,725,164	110,002,235

(4) Labor services by reportable segment as of Dec 31, 2021 and 2020, are as follows:

Dec 31, 2021 AND 2020

(In a thousand of KRW)	2021	2020
Corporate CB & Individual CB Service	242,693,562	209,963,337
Solution & Model Development Service	34,519,516	35,308,049
Self-Credit Management	145,100,974	136,430,780
Collection Service	56,270,079	58,967,148
Other service	6,213,175	5,336,482
Total	484,797,306	446,005,796

(5) Agreement asset & liabilities by reportable segment as of Dec 31, 2021 and 2020, are as follows:

(In a thousand of KRW)	2021	2020
Contract Asset	9,602,841	12,589,624
Contract liabilities	15,047,123	15,236,932

2. Financial Instrument:

(1) Capital Risk Management

The Group's objectives for managing capital are to safeguard the Group's ability to continue as a going concern, so the Group can continue to provide returns for shareholders and benefits for other stakeholders, and to maintain an optimal capital structure to reduce the cost of capital.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio.

This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents. Total capital is calculated as 'equity' as shown in the consolidated statement of financial position plus net debt.

The gearing ratio and debt-to-equity ratio as at Dec 31, 2021 and Dec 31, 2020, were as follows:

(In a thousand of KRW)	2021	2020
Total borrowings	-	-
less: cash and cash equivalents	173,500,935	151,083,301

(In a thousand of KRW)	2021	2020
Net debt (a)	-	-
Total equity	301,544,866	258,801,396
Total capital (b)	301,544,866	258,801,396
Gearing ratio (a)/(b)	-	-

(2) Financial instruments

Categorizations of financial instruments as at Dec 31, 2021 and Dec 31, 2020, are as follows:

1. Financial asset for 2021

	2021				
(In a thousand of KRW)	Financial assets at FVTPL	Financial assets at FVOCI	Financial assets at amortized cost	Total	
Cash and cash equivalents	-	-	99,024,846	99,024,846	
Trade receivables and Other receivables	-	-	52,290,692	52,290,692	
Other financial assets	-	-	74,476,089	74,476,089	
Financial assets at FVTPL	26,775,279	-	-	26,775,279	
Financial assets at FVOCI	-	166,471	-	166,471	
Other non- financial assets	-	-	20,270,350	20,270,350	
Total	26,775,279	166,471	246,061,977	273,003,727	

2. Financial liabilities for 2021

2021					
(In a thousand of KRW)	Financial liabilities at FVTPL	Financial liabilities at amortized cost	Total		
Trade Payables and Other payables	-	67,684,589	67,684,589		
Other current financial liabilities	-	8,281,099	8,281,099		
Other non-current financial liabilities	-	13,269,370	13,269,370		
Total	-	89,235,058	89,235,058		

1. Financial assets for 2020

		2020		
(In a thousand of KRW)	Financial assets at FVTPL	Financial assets at FVOCI	Financial assets at amortized cost	Total
Cash and cash eq uivalents	-	-	113,391,275	113,391,275
Trade receivables and Other receivables	-	-	33,843,126	33,843,126
Other current financial assets	-	-	37,692,026	37,692,026
Financial assets at FVTPL	19,283,081	-	-	19,283,081
Financial assets at FVOCI	-	166,471	-	166,471
Other non-current financial assets	-	-	20,480,651	20,480,651
Total	19,283,081	166,471	205,407,078	224,856,630

2. Financial liabilities for 2020

2020					
(In a thousand of KRW)	Financial liabilities at FVTPL	Financial liabilities at amortized cost	Total		
Trade Payables and Other payables	-	48,923,852	48,923,852		
Other current financial liabilities	-	8,093,958	8,093,958		
Other non-current financial liabilities	-	13,498,893	13,498,893		
Total	-	70,516,703	70,516,703		

3. Net Profit and Loss for Financial Assets

		(Units: Ir	a thousand of KRW)
	Categories	2021	2020
	Interest earnings of financial asset at amortized cost approach	1,610,909	1,331,873
	Bad debt expense of financial asset at amortized cost approach	(100,173)	(801,544)
Financial Asset	Gain and loss on foreign currency transactions of financial asset at amortized cost approach	17,882	(79,832)
	Gain on financial Assets at FVTPL	183,211	321,305
	Gain of disposal on financial assets at FVTPL	31,393	82,790
	Loss of financial assets at FVTPL	(334,180)	(770,459)
Financial Liability	Interest expense of on amortised cost approach of financial liabilities	(507,338)	(467,393)
	Total	901,704	(383,260)

(3) Financial Risk Management



The Group's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance of the Group. The Group uses derivative financial instruments to hedge certain risk exposures.

Risk management is carried out by the Group's finance team under policies approved by the Corporate Management Committee. The finance team identifies, evaluates and hedges financial risks in close cooperation with the Group's operating units. The Corporate Management Committee reviews and approves written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, and credit risk, use of derivative financial instruments and non-derivative financial instruments, investment of excess liquidity.

1) Market risk

(1) Price risk

The consolidated entity is exposed to equity securities price risk arises from investments held by the Group, and is classified in the consolidated interim statement of financial position as financial assets at FVTPL and financial assets at FVOCI.

Investments in marketable equity securities are at the management's discretion and the Group does not have a separate investment policy for this matter.

(2) Credit risk

Credit risk is managed at gorup level. Credit risk is posed from accounts' credit risk including notes / account receivables and firm contracts in possession, and also from bank deposits of banks and financial institutions.

For customers such as banks and financial institutions, transactions are conducted only when an independent credit rating agency assigns a letter grade 'A' as the minimum requirement. For other conventional customers, credit is assessed based on the other factors such as the customer's financial condition, histrocial experience, and others. The Group does not have specific risk management policy for business counterparties.

(3) Liquidity risk

Finance team of the Group monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.

The table below analyzes the Group's financial liabilities and credit contract into relevant maturity groupings based on the remaining period at the reporting period to the contractual maturity date.

	2021					
(In a thousa nd of KRW)	Book Value	C/F on contr act	Less than 3 months	Between 3 month ~ 1 year	Between 1 year ~ 5 years	Over 5 years
Trade and ot her current p ayables	67,684,589	67,684,589	62,252,788	5,431,801	-	-
Other current financial lia bilities	8,281,099	8,386,505	2,207,165	6,179,340	-	-
Other non-cu rrent financia I liabilities	13,269,370	15,789,698	-	-	6,174,021	9,615,677
Total	89,235,058	91,860,792	64,459,953	11,611,141	6,174,021	9,615,677

			2020			
(In a thousa nd of KRW)	Book Value	C/F on contract	Less than 3 months	Between 3 month ~ 1 year	Between 1 year ~ 5 years	Over 5 years
Trade and ot her current p ayables	48,923,852	48,923,852	41,258,679	7,665,173	-	-
Other current financial lia bilities	8,093,958	8,152,394	2,060,936	6,091,458	-	-
Other non-cu rrent financia I liabilities	13,498,893	16,228,348	-	-	6,274,798	9,953,550
Total	70,516,703	73,304,594	43,319,615	13,756,631	6,274,798	9,953,550

(5) Fair value of financial instruments

1) Financial instruments that are measured subsequent to initial recognition at fair value are categorized into Level 1 to Level 3, and fair value measurements of financial instruments by fair value hierarchy level as of Dec 31, 2021, and Dec 31, 2020, are as follows:

2021						
(In a thousand of KRW)	W) Level 1 Level 2 Level 3					
Financial assets at FVTPL:						
Equity-Linked Securities; ELS	-	1,000,000	-	1,000,000		
Endowment Insurance	-	20,191,660	-	20,191,660		
Investment association fund	-	-	5,583,619	5,583,619		
Total	-	21,191,660	5,583,619	26,775,279		
Financial liabilities at FVOCI:						
Non-listed stocks	-	-	166,471	166,471		

2020							
(In a thousand of KRW)	Level 1	Level 2	Level 3	Total			
Financial assets at FVTPL:							
Equity-Linked Securities; ELS	-	1,000,000	-	1,000,000			
Endowment Insurance	-	15,314,055	-	15,314,055			
Investment association fund	-	-	2,969,026	2,969,026			
Total	-	16,314,055	2,969,026	19,283,081			
Financial liabilities at FVOCI:							
Non-listed stocks	-	-	166,471	166,471			

There is no significant movement between Level 1 and Level 2 for Dec 31, 2021 and 2020.

2) The management of the Group considers that the carrying amounts of financial assets and financial liabilities recognized at amortized cost in the consolidated financial statements approximate their fair values. The below financial assets and liabilities are classified as level 2 and 3.

2021						
(In a thousand of KRW)	Beginning	Acquisition	Disposal	Valuation	End	
Financial assets at FVTPL:						
Equity-Linked Securities; ELS	1,000,000	-	-	-	1,000,000	
Endowment Insurance	15,314,055	7,000,000	(2,062,333)	(60,062)	20,191,660	
Investment association fund	2,969,026	3,300,000	(594,500)	(90,907)	5,583,619	
Total	19,283,081	10,300,000	(2,656,833)	(150,969)	26,775,279	
Financial liabilities at FVOCI:						
Non-listed stocks	166,471	-	-	-	166,471	

3. Restricted Deposit:

Details of other current assets as of Dec 31, 2021 and 2020 are as follows:

Restricted deposits as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	Description	2021	2020
Other current financial assets	Establishment of Pledge right	176,000	155,000

4. Trade and Other Receivables:

(1) Trade and other receivables as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Trade receivables	53,232,044	34,788,899
Loss allowance	(1,439,441)	(1,375,031)
Long-term trade receivables (net)	51,792,603	33,413,868
Accrued revenue	205,280	163,366
Loss allowance	(88,454)	(122,824)
Accrued revenue(net)	116,826	40,542
Guarantee Deposits	381,263	388,716

(In a thousand of KRW)	2021	2020
Total	52,290,692	33,843,126

(2) Changes in loss allowance for trade receivables for the Dec 31, 2021 and 2020, are as follows:

2021				
(In a thousand of KRW)	Expected Loss	Balance	Loss amount	Book value
Less than 90 days	1.06%	51,729,051	(548,224)	51,180,827
Between 91 days ~ 180 days	24.26%	284,439	(68,998)	215,441
Between 181 days ~ 270 days	21.63%	142,731	(30,874)	111,857
Between 271 days ~ 365 days	36.94%	74,962	(27,688)	47,274
Above 365 days	76.30%	1,000,861	(763,657)	237,204
Total		53,232,044	(1,439,441)	51,792,603

2020					
(In a thousand of KRW)	Expected Loss	Balance	Loss amount	Book value	
Less than 90 days	1.00%	32,296,402	(321,835)	31,974,567	
Between 91 days ~ 180 days	8.88%	1,069,568	(94,926)	974,642	
Between 181 days ~ 270 days	25.84%	216,521	(55,943)	160,578	
Between 271 days ~ 365 days	40.54%	73,645	(29,853)	43,792	
Above 365 days	77.02%	1,132,763	(872,474)	260,289	
Total		34,788,899	(1,375,031)	33,413,868	

(3) Changes in trade receivable and other allowance for Dec 31, 2021 and 2020, are as follows:

	2021							
(In a thousand of KRW)	Beginning balance	Bad Debt Expenses	Elimination of trade accounts and notes receivable	Recovery of eliminated trade accounts and note receivable	Ending balance			
Trade receivable allowance	1,375,031	99,074	(34,664)	-	1,439,441			
Accrued revenue allowance	122,824	1,099	(35,469)	_	88,454			
Total	1,497,855	100,173	(70,133)	-	1,527,895			

	2020								
(In a thousand of KRW)	Beginning balance	Bad Debt Expenses	Elimination of trade accounts and notes receivable	Recovery of eliminated trade accounts and note receivable	Ending balance				
Trade receivable allowance	1,385,655	801,149	(811,773)	-	1,375,031				
Accrued revenue allowance	123,513	395	(1,084)	-	122,824				
Total	1,509,168	801,544	(812,857)	-	1,497,855				

5. Other Current Financial Assets:

(1) Changes in other financial assets for the six month periods ended Dec 31, 2021 and 2020 are as follows:

(In a thousand of KRW)	2021	2020
Short-term financial instruments	74,401,591	37,593,128
Short-term loan	74,498	98,898
Total	74,476,089	37,692,026

6. Other Current Assets and Other Non-Current Assets:

Other current assets as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Other current assets		
Prepayments	1,147,322	1,329,677
prepaid expenses	497,299	446,199
Total	1,644,621	1,775,876
Other non-current assets		
Other Investment assets	250,000	250,000
Long-term pre-payment	2,710,380	2,287,078
Total	2,960,380	2,537,078

7. Financial Assets at FVTPL:

(1) Financial assets at FVTPL as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020				
Current Financial assets at FVTPL						
Equity-Linked Bond	1,000,000	-				
Endowment Insurance	-	2,062,333				
Total	1,000,000	2,062,333				
Non-current Financial assets at FVTPL						
Equity-Linked Bond	-	1,000,000				
Endowment Insurance	20,191,660	13,251,722				
Investment association fund	5,583,619	2,969,026				
Subtotal	25,775,279	17,220,748				
Total	26,775,279	19,283,081				

(2) Changes in other financial assets for the six month periods ended Dec 31, 2021 and 2020 are as follows:

(In a thousand of KRW)	2021	2020
Beginning balance	19,283,081	18,170,600
Acquisition	10,300,000	4,900,000
Disposal	(2,656,833)	(3,338,365)
Evaluation	(150,969)	(449,154)
Ending balance	26,775,279	19,283,081

8. Financial Assets at FVOCI:

(1) Financial assets at FVOCI as of Dec 31, 2021 and 2020 consist of the following:

(In a thousand of KRW)	Categories	2021	2020	
Non-marketable financial assets	Equity Securities	166,471	166,471	

9. Tangible Assets:

Changes in the carrying amount of tangible assets for the year ended Dec 31, 2021 and 2020, are as follows:

	2021							
Categories (In a thous and of KR W)	Land	Building	Constructur e	Mechanical Equipment	Furnishing	Delivery equipment	The right of use of asset (Lease asset)	Ending balance
Acquisition	962,716	25,154,400	763,037	35,903,967	13,477,263	16,677	32,124,696	108,402,75
								6
Depreciation	-	(2,584,265)	(288,435)	(25,917,88	(10,682,56	(13,942)	(11,091,84	(50,578,93
				0)	9)		2)	3)

Carrying	962,716	22,570,135	474,602	9,986,087	2,794,694	2,735	21,032,854	57,823,823
amount								

	2020							
Categories (In a thous and of KR W)	Land	Building	Constructur e	Mechanical Equipment	Furnishing	Delivery equipment	The right of use of asset (Lease asset)	Ending balance
Acquisition	21,924,27	34,157,053	12,363,871	16,677	24,812,986	93,274,857	21,924,270	34,157,053
	0							
Depreciation	(1,410,32	(25,541,892)	(9,719,030)	(10,883)	(3,534,158)	(40,216,28	(1,410,321)	(25,541,89
	1)					4)		2)
Carrying	20,513,94	8,615,161	2,644,841	5,794	21,278,828	53,058,573	20,513,949	8,615,161
amount	9							

10. Investment Properties:

(1) Changes in the carrying amount of investment properties for Dec 31, 2021 and 2020, are as follows:

2021							
(In a thousand of KRW)	Beginning balance	Amortization	Ending balance				
Land	2,518,325	-	2,518,325				
Building	8,449,546	(1,637,099)	6,812,447				
Structures	1,995,993	(754,503)	1,241,490				
Total	12,963,864	(2,391,602)	10,572,262				

2020						
(In a thousand of KRW) Beginning balance Amortization Ending balance						
Land	3,481,041	-	3,481,041			

2020							
(In a thousand of KRW) Beginning balance Amortization Ending balan							
Building	11,679,676	(1,970,945)	9,708,731				
Structures	2,759,030	(904,986)	1,854,044				
Total	17,919,747	(2,875,931)	15,043,816				

(2) Changes in rent revenue and expense from investment property for Dec 31, 2021 and 2020, are as follows:

(In a thousand of KRW)	2021	2020
Rent revenue	340,729	342,060
Rent expense	569,940	568,921

(3) The fair value of investment property for Dec 31, 2021 and 2020, are as follows:

(In a thousand of KRW)						
20	21	2020				
Book value	Book value Fair value		Fair value			
10,572,262	12,600,181	15,043,816	17,418,000			

11. Intangible Assets:

Changes in the carrying amount of intangible assets for the year ended Dec 31, 2021 and 2020, are as follows:

2021						
Categories Goodwill Other intangible asset Ending balance (In a thousand of KRW)						
Acquisition	13,554,008	63,858,057	77,412,065			
Amortization	-	(46,347,933)	(46,347,933)			

Accumulated impairment	-	(79,358)	(79,358)
Carrying amount	13,554,008	17,430,766	30,984,774

2020							
Categories (In a thousand of K RW)	Goodwill	Customer Relationship	Other intangible asset	Ending balance			
Acquisition	13,554,008	7,262,000	53,742,289	74,558,297			
Amortization	-	(7,262,000)	(40,698,119)	(47,960,119)			
Acuumulated impairment	-	-	(79,358)	(79,358)			
Carrying amount	13,554,008	-	12,964,812	26,518,820			

12. Investments in Subsidiaries:

(1) Investments in subsidiaries as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

Cubaidian	Lagation	Drive in all business	Ownership of Group(%)		
Subsidiary	Location	Principal business	2021	2020	
NICE Credit Information	S.Korea	Asset management and debt-collection	100	100	
NICE ZiniData	S.Korea	Data analysis service	100	100	
NICE Info Vietnam Co., LTD(Note 1)	Vietnam	Business Strategy and risk consulting	100	40	

(Note 1) The consolidated entity acquired additional 60% of shares of NICE Info Vietnam Co., LTD during the period of Dec 31, 2021.

(2) Summarized financial position (before elimination of intercompany transactions and adjustments for differences in accounting policies) of subsidiaries as of Dec 31, 2021, and Dec 31, 2020, are as follows:

NICE Credit Information	NICE Zinidata	NICE Info.
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(In a thousand of K					Vietnam (Co., LTD.
RW)	2021	2020	2021	2020	2021	2020
Current asset	20,970,348	19,741,012	5,682,697	7,630,187	2,352,889	-
Non-current asset	9,430,730	10,114,738	3,111,786	1,318,058	129,020	-
Total assets	30,401,078	29,855,750	8,794,483	8,948,245	2,481,909	-
Current liabilities	7,612,713	8,043,987	1,249,943	1,970,237	291,165	-
Non-current liabilities	1,152,820	1,650,470	881,595	320,150	28,763	-
Total liabilities	8,765,533	9,694,457	2,131,538	2,290,387	319,928	-
Total equity	21,635,545	20,161,293	6,662,945	6,657,858	2,161,981	-

(3) Financial performances of the Group's major subsidiaries for Dec 31, 2021 and 2020, are as follows:

	NICE Credit		NICE		NICE Info	
(In a thousand of KRW)	Information		Zinidata		Vietnam Co., LTD	
	2021	2020	2021	2020	2021	2020
Operating revenue	62,274,911	64,688,480	7,091,454	6,688,503	440,704	-
Operating P&L	2,077,519	2,153,456	(16,000)	559,239	(947,969)	-
Semi-annual net P&L	1,238,068	864,867	5,086	557,376	(1,004,355)	-
Other comprehensive P&L	236,184	87,409	-	-	92,995	-
Semi-annual total						
comprehensive P&L	1,474,252	952,276	5,086	557,376	(911,360)	-

(4) Cash flows of the firm's major subsidiaries for Dec 31, 2021 and 2020, are as follows:

(In a thousand of KR W)		Credit		CE data	NICE Info Vietnam Co., LTD
	2021	2020	2021	2020	2021

C/F from					
operating activity	3,469,008	2,612,154	1,434,011	1,417,045	(753,654)
C/F from					
Investment activity	(619,709)	(738,077)	(1,358,658)	(1,756,540)	(1,246,445)
C/F from					
financial activity	(1,498,383)	(1,397,976)	(388,299)	(214,222)	1,134,993
Net variation amount o					
f cash and cash					
equivalent asset	1,350,916	476,101	(312,946)	(553,717)	(865,106)
Beginning cash and					
cash equivalent asset	8,218,136	7,742,035	1,373,529	1,927,246	1,713,772
Ending cash and cash					
equivalent asset	9,569,052	8,218,136	1,060,583	1,373,529	848,666

13. Investments in Associates:

(1) Investments in associates as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a tho		Main		Fiscal	Share		Book	value
usand of KRW)	Company	business	Location	year	(%)	Investment	2021	2020
Joint firm	Dongbu Rea I Estate Tru st, 11 (Joint venture)	Real estate rental	S.Korea	Dec.	50	9,500,000	9,579,676	9,555,004
Relative	Nice Info Vi etnam Co., LTD	Business strategy and risk consulting	Vietnam	Dec.	-	-	-	235,823

(In a tho		Main		Fiscal	Share		Book	value
usand of KRW)	Company	business	Location	year	(%)	Investment	2021	2020
	NICE Digital renaissance 3rd New t ech. investm ent	ogy busines	S.Korea	Dec.	20.5	1,623,065	1,294,605	1,289,159
	IBKC-NICE New Deal F und	New technol ogy busines s investment	S.Korea		20.6	4,200,000	3,788,256	1,383,426
	NICE DWR	Securities Investment	S.Korea	Dec.	36.7	17,600,000	19,355,365	10,994,550
		Total		31,523,065	34,017,902	23,457,962		

(2) Changes in investments in associates for the year ended Dec 31, 2021 and 2020, are as follows:

(In a thous and of KR W)	Beginning balance	Acquisition	Gain&loss in equity method	Dividend acquisition	Capital change in equity method	Impairment	Ending balance
Dongbu Re al Estate T rust, 11 (Jo int venture)	9,555,004	-	862,076	(837,404)	-	-	9,579,676
Nice Info Vietnam C o., LTD	235,823	-	(281,714)	-	45,891	-	-
NICE Digita	1,289,159	-	5,446	-	-	-	1,294,605

(In a thous and of KR W)	Beginning balance	Acquisition	Gain&loss in equity method	Dividend acquisition	Capital change in equity method	Impairment	Ending balance
ce 3rd Ne w tech.							
IBKC-NICE New Deal Fund	1,383,426	2,800,000	(343,810)	-	-	(51,360)	3,788,256
NICE DWR	10,994,550	6,600,000	1,760,815	-	-	-	19,355,365
Total	23,457,962	9,400,000	2,002,813	(837,404)	45,891	(51,360)	34,017,902

(In a thou sand of K	Beginning balance	Acquisitio n	Gain&loss in equity method	Dividend acquisitio n	Capital change in equity method	Disposal	Impairment	Ending balance
Dongbu R eal Estate Trust, 11 (Joint ve nture)	9,565,166	-	618,599	(628,761)	-	-	-	9,555,004
Nice Info Vietnam Co., LTD	879,213	-	(510,150)	-	(17,426)	-	(115,814)	235,823
NICE Digit al renaiss	1,614,076	340,000	(242,760)	-	-	(369,167)	(52,990)	1,289,159

(In a thou sand of K	Beginning balance	Acquisitio n	Gain&loss in equity method	Dividend acquisitio n	Capital change in equity method	Disposal	Impairment	Ending balance
ance 3rd New tech. investment								
IBKC-NIC E New Deal Fund	-	1,400,000	(16,574)	-	-	-	-	1,383,426
NICE DW R	-	11,000,000	(5,450)	-	-	-	-	10,994,550
Total	12,058,455	12,740,000	(156,335)	(628,761)	(17,426)	(369,167)	(168,804)	23,457,962

(3) Summarized financial position of the firms' investments in associates as of Dec 31, 2021, and Dec 31, 2020 are as follows:

Categori	Dongbu Real Estate Trust, 11 (Joint venture)		NICE Digtial renaissance 3 rd New tech. investment		/	IBKC-NICE New Deal Fund		NICE DWR	
es	2021	2020	2021	2020	2021	2020	2021	2020	2020
Current asset	589,849	580,092	1,036,811	1,010,265	4,289,010	6,801,246	740,200	3,336,932	812,372
Non-curr ent asset	48,891,337	48,854,90 8	5,661,614	5,661,614	14,531,949	-	52,047,160	26,648,532	1,619,196

Categori	Dongbu Real Estate Trust, 11 (Joint venture)		NICE Digtial renaissance 3 rd New tech. investment		/	IBKC-NICE New Deal Fund		NICE DWR	
es	2021	2020	2021	2020	2021	2020	2021	2020	2020
Total asset	49,481,186	49,435,00	6,698,425	6,671,879	18,820,959	6,801,246	52,787,360	29,985,464	2,431,568
Current liability	519,133	522,290	-	-	171,397	81,749	-	328	1,398,058
Non-curr ent liability	29,802,700	29,802,70 1	-	-	-	-	-	-	-
Total Liability	30,321,833	30,324,99	-	-	171,397	81,749	-	328	1,398,058
Total capital	19,159,353	19,110,00 9	6,698,425	6,671,879	18,649,562	6,719,497	52,787,360	29,985,136	1,033,510

(4) Financial performances of the Group's major subsidiaries for the year ended Dec 31, 2021 and 2020, are as follows:

	(In a thousand of KRW)											
Categories	Dongbu Real Estate Trust, 11 (Joint venture)		NICE Digtial renaissance 3 rd New tech. investment		IBKC- NICE New Deal Fund	NICE DWR	NICE Info Vietnam Co., Ltd					
	2021	2020	2021	2020	2021	2021	2021	2020				
Revenue	2,714,853	2,700,657	179,736	516,062	16,106	1,490	-	-				

	(In a thousand of KRW)											
Categories	Dongbu Real Estate Trust, 11 (Joint venture)		NICE Digtial renaissance 3 rd New tech. investment		IBKC- NICE New Deal Fund	NICE DWR	NICE Info Vietnam Co., Ltd					
	2021	2020	2021	2020	2021	2021	2021	2020				
Operating p rofit and los s	2,438,042	2,208,691	26,546	(1,183,453)	(1,669,935)	(80,503)	(78,395)	(17,446)				
Net amount	1,724,098	1,237,101	26,546	(1,183,453)	(1,669,935)	(80,503)	4,803,520	(14,864)				
Other comp rehensive in come	-	-	-	-	-	-	-	-				
Total compr ehensive in come	1,724,098	1,237,101	26,546	(1,183,453)	(1,669,935)	(80,503)	4,803,520	(14,864)				

(5) Adjustments from equity of associates to book value of shares owned as of Dec 31, 2021, is as follows:

	(In a thousand of KRW)											
Categories	Dongbu Real Estate Trust, 11 (Joint venture)		NICE Digtial renaissance 3 rd New tech. investment		IBKC-NICE New Deal Fund		NICE DWR		NICE Info Vietnam Co., Ltd			
	2021	2020	2021	2020	2021	2020	2021	2021	2020			
(Ending) Net assets (A)	19,159,35 3	19,110,00 9	6,698,425	6,671,879	18,649,562	6,719,497	52,787,360	29,985,136	1,033,510			

	(In a thousand of KRW)												
Categories	Dongbu Real Estate Trust, 11 (Joint venture)		NICE Digtial renaissance 3 rd New tech. investment		IBKC-NICE New Deal Fund		NICE	NICE Info Vietnam Co., Ltd					
	2021	2020	2021	2020	2021	2020	2021	2021	2020				
Ownership ratio(B)	50.0%	50.0%	20.5%	20.5%	20.6%	20.6%	36.7%	36.7%	40.0%				
(A)x(B)	9,579,676	9,555,004	1,374,036	1,368,590	3,839,616	1,383,426	19,355,365	10,994,550	413,404				
Other	-	-	(79,431)	(79,431)	(51,360)	-		_	(177,581)				
Ending balance	9,579,676	9,555,004	1,294,605	1,289,159	3,788,256	1,383,426	19,355,365	10,994,550	235,823				

14. Other Non-Current Assets:

Other non-current assets as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Long-term loan receivables	14,913,000	14,833,554
Guarantee Deposits	5,357,350	5,647,097
Total	20,270,350	20,480,651

15. Trade and Other payables:

Long-term trade and other payables as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Long-term loans	2,088,130	1,595,572
Accrued expenses	69,146,435	49,688,680
Security deposit	487,694	795,273
Total	71,722,259	52,079,525

16. Other Current Liabilities and Other Non-Current Liabilities:

Other current liabilities and other non-current liabilities as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2020	2019
Other current liabilities:		
Withholdings	9,979,270	9,027,860
Others	106,058	107,058
Total	10,085,328	9,134,918
Other non-current liabilities		
Long-term accrued expense	646,716	571,700

17. Capital Stock:

Capital stock as of Dec 31, 2021, and Dec 31, 2020, consists of the following:

(In a thousand of KRW)	2021	2020
Number of shares authorized	200,000,000 shares	200,000,000 shares
Par value	500	500
Number of shares issued	60,714,820 shares	60,714,820 shares

(In a thousand of KRW)	2021	2020
Issued capital	30,357,410,000	30,357,410,000

18. Other Capital Surplus and Other Components of Equity:

(1) Other capital surplus as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Additional Paid-in Capital	49,852,079	49,852,079
Treasury Stock	(6,551,753)	(6,551,753)
Other capital adjustments	(317,753)	(796,569)
Stock award	1,672,422	441,186
Total	44,654,995	42,944,943

(2) Other capital paid-up as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Beginning balance	42,944,943	42,579,460
Stock award	1,231,235	365,483
Difference from additional share acquisition of subsidiaries	478,817	-
Ending balance	44,654,995	42,944,943

(3) Other components of equity as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Loss on financial assets at FVOCI	(4,322,439)	(4,322,439)
Change in equity method investment	-	57,477
Gain and loss on overseas operations translation	92,995	-
Ending Balance	(4,229,444)	(4,264,962)

20. Stock award

(1) Stock option of Dec 31, 2021 consist of the following:

Placement	Number of shares authorized	Award method	Price (unit : won)	Period	Term
21 st Mar 2019	110,000 shares	New stock issued, Treasury stock issued, appreciation	10,905 won	22 nd Mar 2022 ~ 21 st Mar 2026	3 years of work required
March 26 th 2020	150,000 shares	New stock issued, Treasury stock issued, appreciation	13,882 won	27 nd Mar 2023 ~ 26 st Mar 2027	2 years of work required
Mach 25 th 2021	180,000 shares	New stock issued, Treasury stock issued, appreciation	23,277 won	25 th Mar 2023 ~ 25 th Mar 2028	2 years of work required

(2) Number of shares and its weighted average price as of Dec 31, 2021, and Dec 31, 2020, consist of the following:

(Unit : shares, won)	Number of stocks	Weighted average exercise price
Beginning number of stocks	260,000	12,623
Given stocks	180,000	23,277
Ending number of stocks	440,000	16,961

21. Retained earnings and dividend

(1) Current retained earnings for Dec 31, 2021 and 2020, are as follows:

(In a thousand of KRW)	2021	2020
Earned surplus reserve	8,785,714	7,141,688

(In a thousand of KRW)	2021	2020
Other surplus reserve	2,250,000	2,250,000
Unappropriated earned surplus	219,726,191	180,372,316
Total	230,761,905	189,764,004

(2) The details of the dividend payment for Dec 31, 2021 and 2020, are as follows:

2021					
(Unit : shares, a thousand won)	Total number of stock issued	Treasury stocks	Number of stock dividend	Dividend per share (unit : won)	Total dividend
Common stocks	60,714,820	932,027	59,782,793	275	16,440,268

2020					
(Unit : shares, a thousand won)	Total number of stock issued	Treasury stocks	Number of stock dividend	Dividend per share (unit : won)	Total dividend
Common stocks	60,714,820	932,027	59,782,793	230	13,750,042

22. FINANCIAL INCOME AND EXPENSES:

Financial income and expenses for the ended Dec 31, 2021 and 2020, are as follows:

(In a thousand of KRW)	2021	2020
Financial income		
Financial assets at FVOCI	1,610,909	1,331,873
Income expense		
Financial liabilities at FVOCI	(507,338)	(467,393)

(In a thousand of KRW)	2021	2020
Total	1,103,571	864,480

23. OTHER NON-OPERATING INCOME:

(1) Other non-operating income for the ended Dec 31, 2021 and 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Gain on foreign currency exchange transaction	101,449	39,480
Gain on financial assets at fair value through profit and loss	183,211	321,305
Gain on disposal of financial assets at fair value through profit and loss	31,393	82,790
Gains on disposal of relative companies equity(stocks)	-	7,768
Gains on disposal of tangible assets	16,559	25,476
Gain on disposal of intangible assets	674,612	14,767
Gain on rent	-	342,060
Others	23,259	19,128
Total	1,030,483	852,774

24. OTHER NON-OPERATING EXPENSES:

(1) Other non-operating expenses for the ended Dec 31, 2021 and 2020, consist of the following:

(In a thousand of KRW)	2021	2020
Loss on Foreign Currency exchange Transactions	83,566	119,312
Donations	120,286	315,055
Amortization on others	1,098	395
Loss on tangible asset	-	720,045
Loss on financial assets at fair value through profit and loss	334,180	770,459

(In a thousand of KRW)	2021	2020
Impairment loss on equity of relative companies	51,360	168,804
Others	1,470,499	1,013,782
Total	2,060,989	3,107,852

25. EARNINGS (LOSS) PER SHARE:

(1) Basic earnings (loss) per share

Basic earnings (loss) per share for the ended Dec 31, 2021 and 2020, are as follows (In a thousand of Korean won, except for share data and earnings (loss) per share):

(Unit: Won, shares)	2021	2020	
Controlling interest	54,679,028,163	47,176,003,670	
Weighted-average number of common shares outstanding	59,782,793	59,782,793	
Earnings (loss) per share:	915	789	

(2) Diluted earnings (loss) per share

Diluted earnings (loss) per share for the ended Dec 31, 2021 and 2020, are the same as the basic earnings (loss) per share, as there are no dilutive potential common shares and dilutive effect.

<The End>